## 2020 CENSUS PROGRAM MEMORANDUM SERIES: 2016.12

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**MEMORANDUM FOR:** The Record

From: Lisa M. Blumerman (signed September 7, 2016)

Associate Director, Decennial Census Programs

**Subject:** Detailed Operational Plan: Content and Forms Design (CFD)

**Contact:** Jennifer Kim

**Decennial Census Management Division** 

301-763-1311

jennifer.kim@census.gov

This memorandum documents the Detailed Operational Plan of the 2020 Census Content and Forms Design (CFD) Operation.

## The 2020 Census Memorandum Series

The 2020 Census Memorandum Series documents significant decisions, actions, and accomplishments of the 2020 Census Program for the purpose of informing stakeholders, coordinating interdivisional efforts, and documenting important historical changes.

A memorandum generally will be added to this series for any decision or documentation that meets the following criteria:

- 1. A major program level decision that will affect the overall design or have significant effect on the 2020 Census operations or systems.
- 2. A major policy decision or change that will affect the overall design or significantly impact the 2020 Census operations or systems.
- 3. A report that documents the research and testing for the 2020 Census operations or systems.

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